



Alignment Engine

City Council Meeting

Chillicothe, Ohio · September 2026



What makes our site different?

We **ARE** a brownfield site, not a greenfield site

We **DO** produce our own power

We have our **OWN** process water supply

We have our **OWN** waste treatment facility

Our utilities are **ALREADY** permitted with the Ohio EPA

Why Alignment Engine?



What Runs Here

AI doing everyday work for American businesses

Real work, under
contract.
Not memes.



Customer service

Help lines answered any hour



Deliveries & freight

Routes and schedules optimized



Software tools

Assistants that help build & fix code



Paperwork

Forms, claims & invoices read in seconds



Flight operations

Aircraft scheduling & maintenance



Games & translation

Global platforms kept safe, in every language

Contracted business computing · inside existing mill building.



Why Alignment Engine?

- ✓ **Jobs** local first, permanent, and high paying
- ✓ **Manufacturing** computing devices
- ✓ **Supporting** existing US industries
- ✓ **Revenue** to develop entire mill site, further supporting US manufacturing
- ✓ **Cleaner** than pulping and bleaching



Why US Paper Mill?

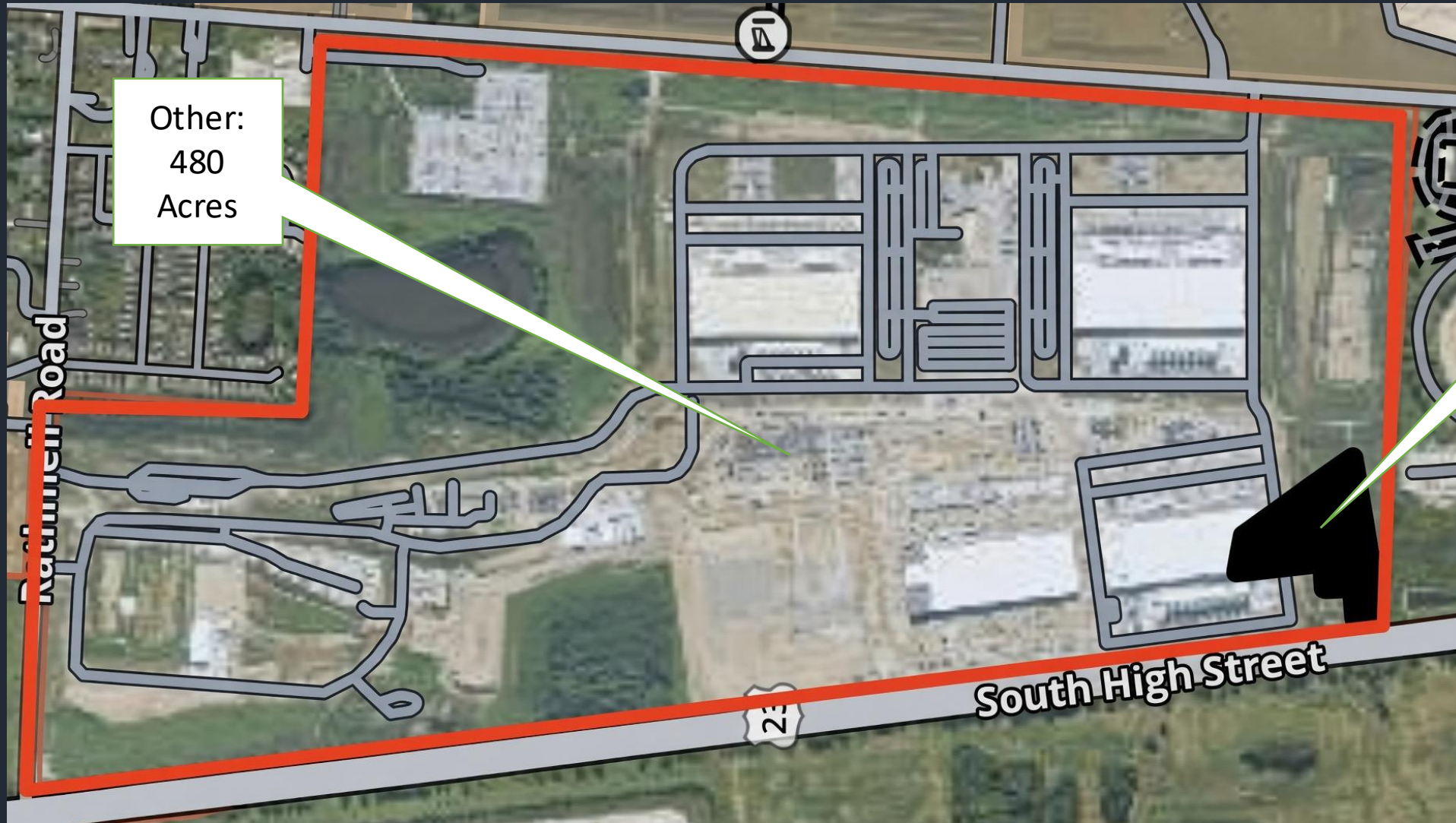
- ✓ **Deep Ohio Roots** - Strong Ohio connections build long-term relationships
- ✓ **Experienced** - Decades of industrial, utility, and site-operating experience
- ✓ **Self-generated power and water & existing structure** - Offers a strong foundation for redevelopment
- ✓ **Multi-Industry Capable** - Co-development strengthens and attracts additional industrial opportunities and investment
- ✓ **Shared Commitment to Chillicothe** - Focused on redevelopment, reuse, training and vocational opportunities, as well as long-term community investment



What This Data Center and
Manufacturing Facility is NOT

It is **NOT** Mega-scale

Site Comparison with other local data center



Other:
480
Acres

Alignment
Engine:
6.5 Acres

Sized to Scale



What This Data Center and
Manufacturing Facility IS

Smaller footprint. Bigger local impact.

Alignment Engine (AE) advantage compared with Other Local Data Center (Other)



11×

MORE PERMANENT JOBS

Alignment: 240 jobs vs Other: 20 jobs

1.4%

OF THE LAND

Alignment: 6.5 acres vs Other: 480 acres

MANUFACTURING

AE: Yes

Other: No

**EXISTING STRUCTURE &
UTILITIES?**

AE: Yes

Other : No

TAX ABATEMENT

AE: None

Other: 15 years

Alignment Engine NOW HIRING - \$40/hour average

Which position will you apply for?

Offering high paying manufacturing, engineering and management positions



General Trades Technician

\$55,000 - \$72,000 / Year

Supply Chain Analyst (NPI)

\$70,000 - \$95,000 / Year

Pipe Fitter / Welder

\$68,000 – \$90,000 / Year

Manufacturing Operations Manager

\$120,000 – \$150,000 / Year

Security Officer

\$42,000 – \$54,000 / Year

Maintenance Scheduler

\$70,000 – \$90,000 / Year

Payroll and People Operations Specialist

\$95,000 - \$130,000 / Year

Campus General Manager

\$190,000 - \$230,000 / Year

Energy & Water Programs Manager

\$110,000 - \$140,000 / Year

Manufacturing Engineer

\$95,000 - \$125,000 / Year

Chief Engineer (Shift)

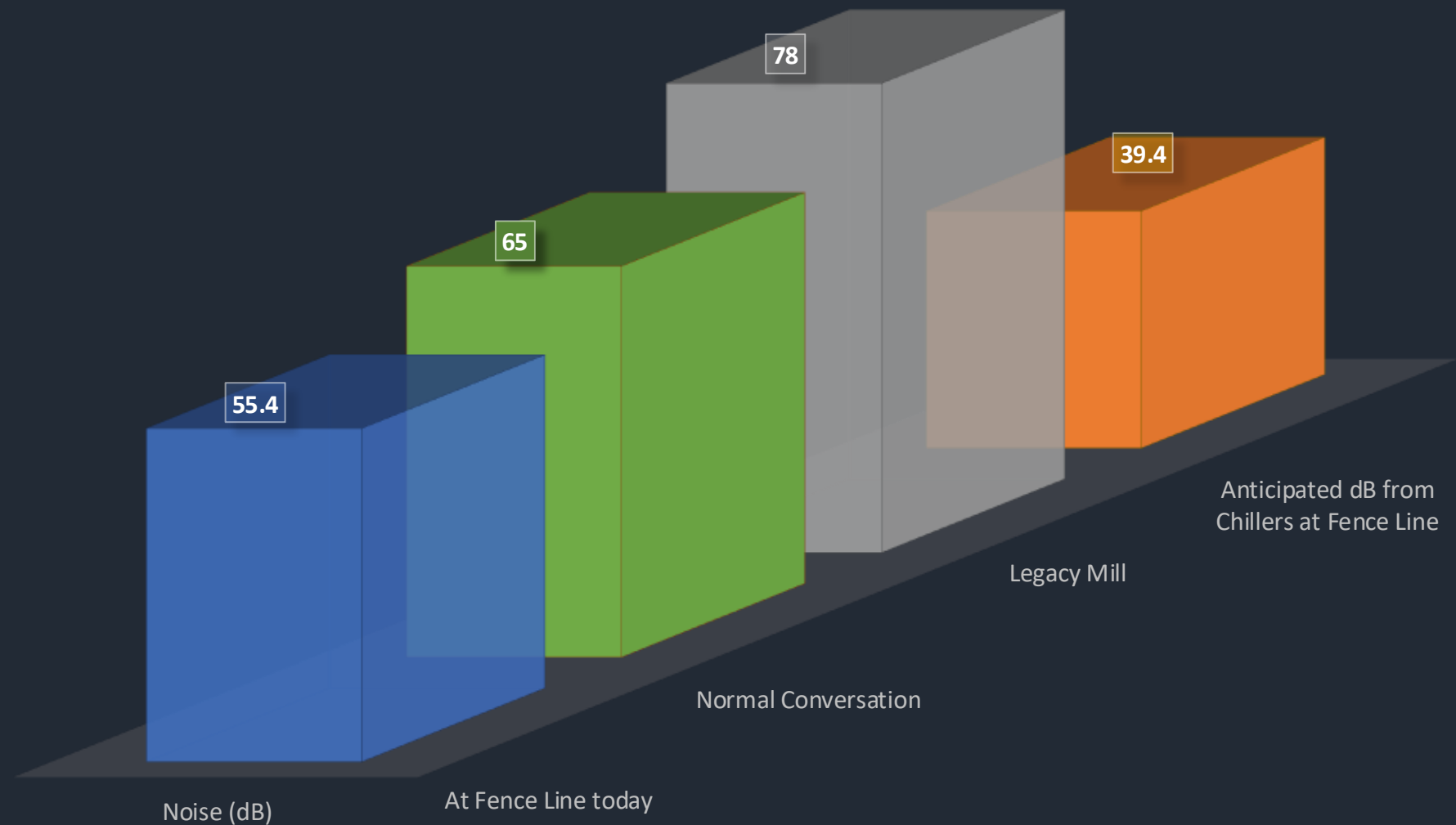
\$100,000 - \$125,000 / Year

Noise (dB)



Sound blocked by plant buildings

Noise (dB)



Noise from chillers will be drowned out by other environmental sounds— no noticeable change



How the water flows

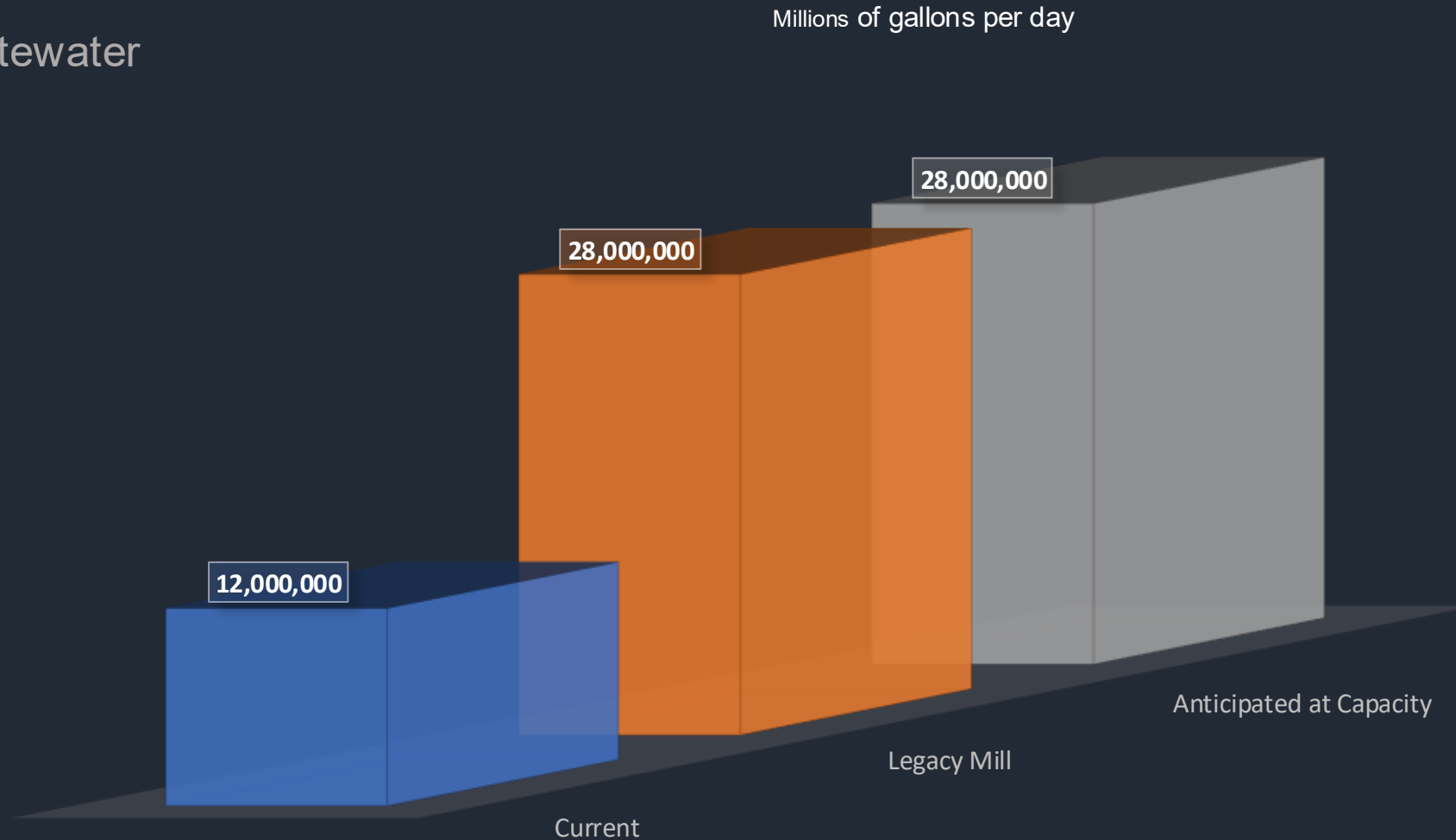
The same five steps as always



Nothing leaves the site untreated. The permit limits have not changed.

Water

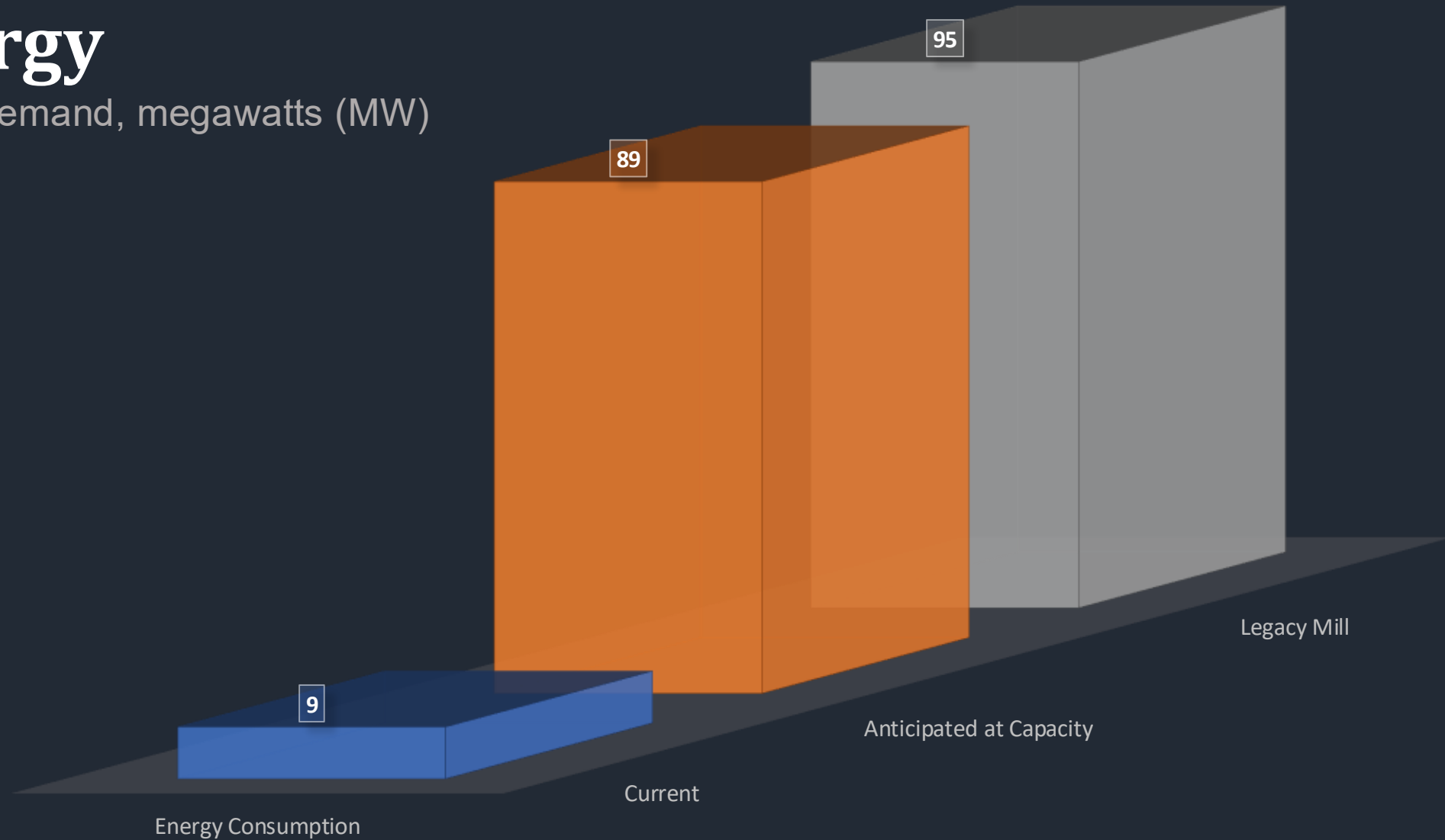
Treated Wastewater



Process water is treated at the wastewater plant before it goes back into the river

Energy

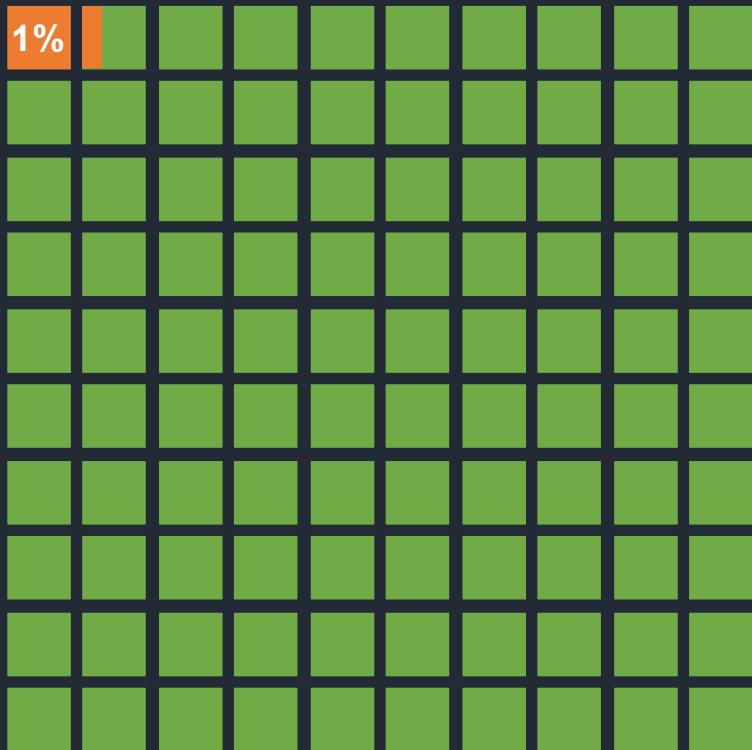
Power demand, megawatts (MW)



Power is self-generated by USPM



Land Usage of USPM Property



100 equal parcels • 5 acres each

Includes Employee Parking Area

490

TOTAL ACRES

1.3%

OF THE TOTAL

$$490 \times 1.3\% = 6.5 \text{ acres}$$

The highlighted area represents 6.5 acres — 1.3% of the 500-acre total



Ongoing Community Commitments

Five ongoing actions support responsible site stewardship

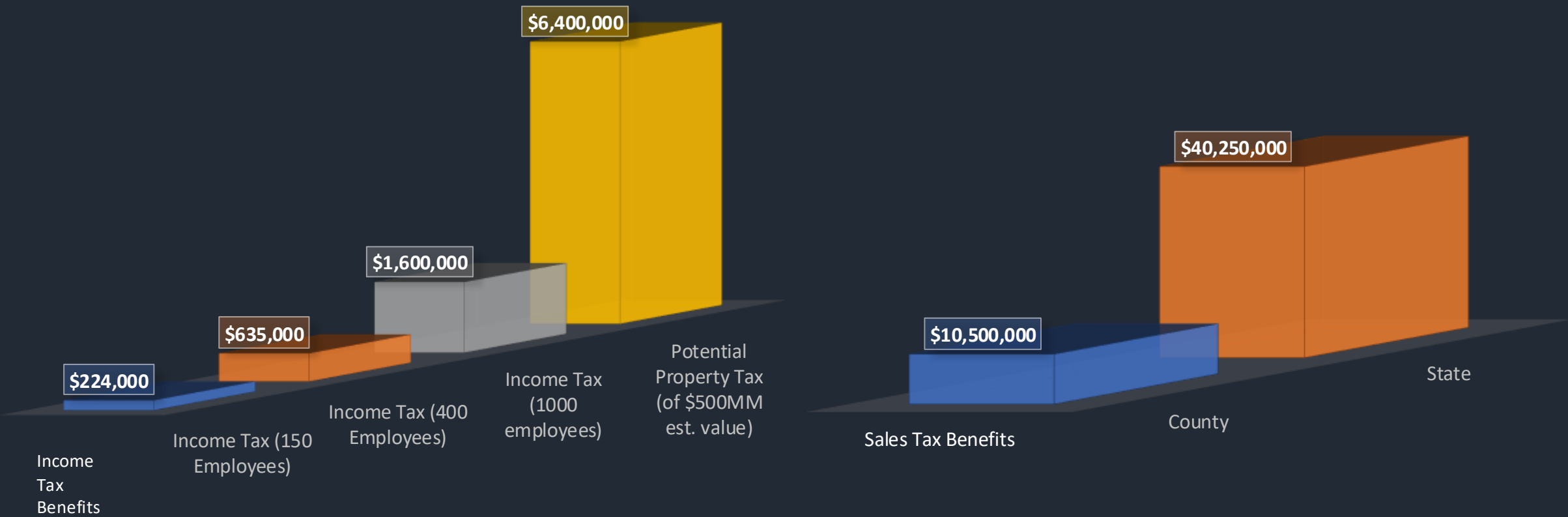
- ✓ **WearEver Site** - Environmental Stewardship - Continue to maintain the water level for the plume
- ✓ **Paint Street Landfill** - Environmental Stewardship - Continue receiving and processing leachate through our wastewater treatment system
- ✓ **Ohio EPA permits** - Continue meeting NPDES (water outflow) and Title V (air quality) permit requirements
- ✓ **Odor reduction** - Pulp mill closure has eliminated odor complaints from the community
- ✓ **Landscape and Building Revitalization** – Beautification projects improve the aesthetic of the campus and city

Water, leachate, permit compliance, odor elimination and revitalization remain active priorities



Tax Benefits

City, County, State



No tax breaks (abatements) requested



Alignment Engine

QUESTIONS?

Email: community@alignmentengine.com

Phone: 330-649-2397